5 YEAR BUDGET PROJECTIONS

| Year | | Annual (Surplus) / Deficit | Explanation |
|---------------------------|---------|-------------------------------|----------------------------------------------|
| 0 | 2020/21 | £000s - | Balanced without the use of the General Fund |
| 1 | 2021/22 | 3,564 | Impact of Covid-19 and Residual Pressures |
| 2 | 2022/23 | 4,344 | Economic Recovery and market review of pay |
| 3 | 2023/24 | 4,706 | Inflation and pension review |
| 4 | 2024/25 | 4,982 | Inflation |
| 5 | 2025/26 | 5,494 | Market review of pay |
| NET 5 YEAR DEFICIT 23,089 | | 23,089 | FUNDING GAP IF LEFT UNMANAGED |

Major Assumptions

- 1 These projections assume Council Tax increases by £5 per year.
- 2 The taxbase will remain unchanged.
- 3 Fees and Charges income is reduced by £3m then from 2022/23 increases by 3 per cent.
- 4 No year on year increase in car parking income.
- 5 Employment costs increase by 2.5 per cent each year.
- 6 Inflationary pressures on contracts of 4 per cent each year.
- 7 The Spending Review is fiscally neutral.
- 8 Additional £300,000 for each market review of pay.
- 9 Additional £100,000 for each triennial pension revaluation.